



COST Action  
TU I402

Quantifying the Value of Structural Health Monitoring



# Assessment of Risk Mitigation Strategies for Attacks on Bridges

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ERDA  
Engineering Risk and  
Decision Analysis

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## Introduction

Scientific Mission: Decision and Value of Information Analyses in Conjunction with Manmade Hazards

- Host: Prof. Mark Stewart, The University of Newcastle, Callaghan, NSW, Australia
- Dates: 27 / November / 2017 - 22 / December / 2017



# 1. Decision scenario

We analyse the value of risk mitigation measures for terrorist attacks with Improvised Explosive Devices (IEDs) for an iconic bridge structure.

- Decision maker: Public authority responsible for the societal safety of the infrastructure.
- Decision point in time: Design phase (protect), Operation (control)
- Life cycle phases: Design and 100 years of operation
- Performance: Terrorist attack with an improvised explosive device
- Objective: Minimisation of risks and expected costs



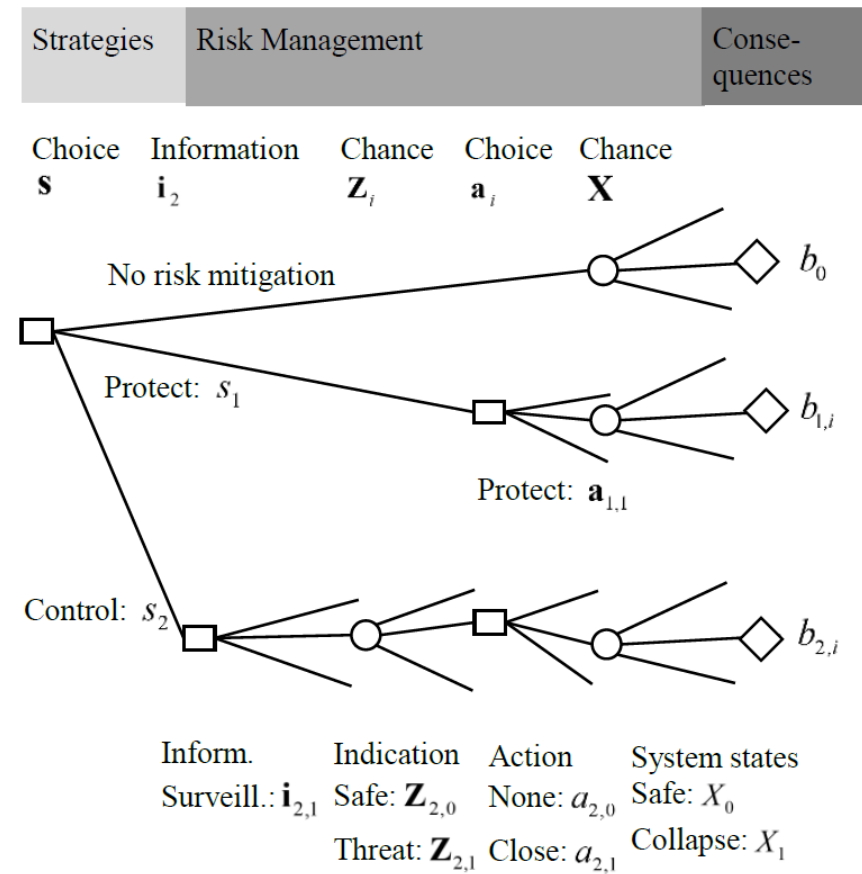
# 1. Decision scenario

We analyse the value of risk mitigation measures for terrorist attacks with Improvised Explosive Devices (IEDs) for an iconic bridge structure.

- Mitigation strategies are protection measures and control
- The probability of collapse is calculated with the hazard  $H$  and the threat  $T$  events

$$P(X_1) = P(X_1 | H) \cdot P(H | T) \cdot P(T)$$

- Direct and indirect (e.g. loss of lifes) consequences are considered



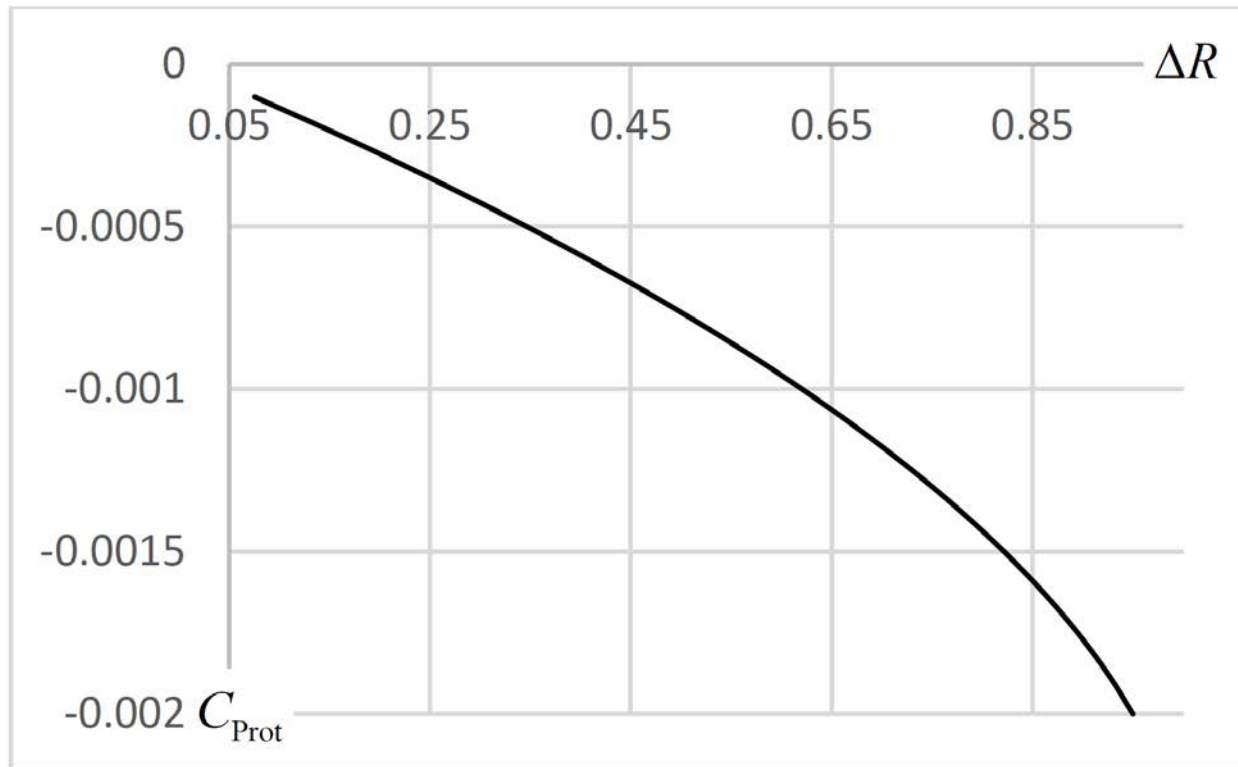
## 2. Models and methods: strategy “protect” in design phase

The protective measures are modelled with the annual costs and the risk reduction performance.

- 5.0% additional investment in a protective measure may lead to a risk reduction of 95%
- 3.3% investment may reduce the risk by 75%.
- The investment is annualized over 100 years with a discount rate of 4%.



## 2. Models and methods: strategy “protect” in design phase



## 2. Models and methods: strategy “protect” in design phase

Nodes, states		Consequences	Prob.
Protective actions	$a_0$	0	-
	$a_{1,1}$	$[-0.0001 \dots -0.002]$	$\Delta R(\mathbf{a}_{1,1}) = [0.075, \approx 0.95]$
System states	$X_0$	0	$1 - P(C)$
	$X_1$	$U(-10.0, -5.0)$	$P(C)$



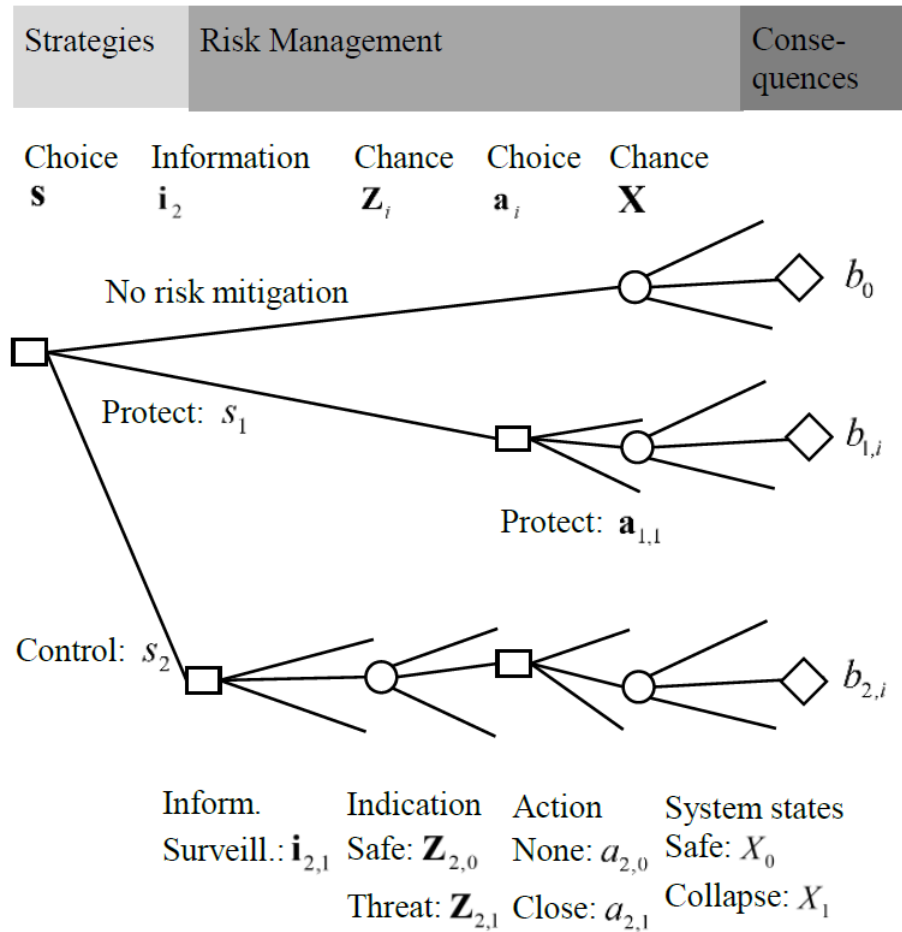
### 3. Results: Strategy “protect”

Depending on the threat probability, the optimal protect measures have been identified.

- Optimal for low considered threat probability: relatively low performing and low cost measures.
- Optimal for high considered threat probability: relatively high performing and higher cost measures.
- Co-benefits for protective measures may be found e.g. in a higher earthquake resistance.

$P(T)$	$\Delta R(a_{1,1}^*)$	$C_{\text{Prot}}(a_{1,1}^*)$
$1.7 \cdot 10^{-3}$	0.28	$1.49 \cdot 10^{-3}$
$2.0 \cdot 10^{-3}$	0.46	$1.66 \cdot 10^{-3}$
$3.0 \cdot 10^{-3}$	0.79	$1.97 \cdot 10^{-3}$

# 1. Decision scenario



## 2. Models and methods: strategy “control” in operation

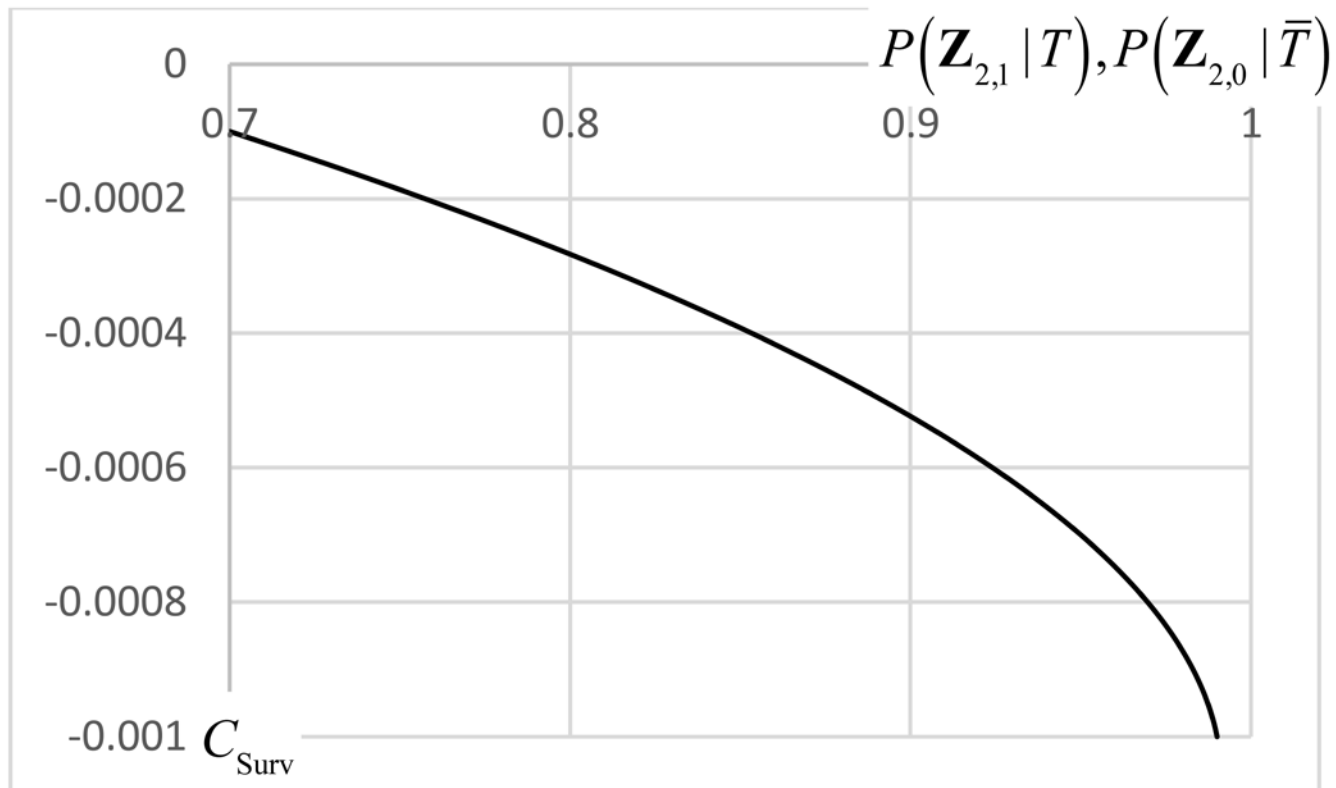
The strategy “control” is modelled with surveillance information in combination with bridge closure and detection actions.

Surveillance information described with detection performance and costs:

- Indication and no-indication probabilities of threats
- Costs of the surveillance system investment, operation and replacement every 10 years
- Bridge closure allows for detection actions; costs are accounted for (e.g. due to traffic diversion)
- The investment is annualized over 100 years with a discount rate of 4%.



## 2. Models and methods: strategy “control” in operation



## 2. Models and methods: strategy “control” in operation

States	Consequences	Prob.	
$i_2$	$[-1.0E-4\dots -1.0E-3]$	-	
		$X_0$	$X_1$
$\mathbf{Z}_{2,0}$	-	$[0.7\dots0.99]$	$[0.3\dots0.01]$
$\mathbf{Z}_{2,1}$	-	$[0.3\dots0.01]$	$[0.7\dots0.99]$
$a_{2,0}$	0	-	
$a_{2,1}$	2.72E-3	-	
$X_0$	0	$1 - P''(C)$	
$X_1$	$U(-10.0,-5.0)$	$P''(C)$	
$X_1   a_{2,1}$	$U(-5.0,-1.0)$	$P''(C)$	

### 3. Results: Strategy “control” in operation

Depending on the threat probability, the optimal control strategy has been identified.

- Optimal for low and high considered threat probabilities: relatively high performing and high cost surveillance.
- Cost efficiency of the strategy “control” can be influenced by pausing operation for periods with low threat probabilities.

$P(T)$	$P^*(Z_1   T)$	$C_{\text{Surv}}^*$
$1.7 \cdot 10^{-3}$	0.93	$6.2 \cdot 10^{-4}$
$2.0 \cdot 10^{-3}$	0.94	$6.4 \cdot 10^{-4}$
$3.0 \cdot 10^{-3}$	0.95	$6.9 \cdot 10^{-4}$

#### 4. Value of Information: Strategies “protect” and “control” in comparison

$P(T)$	Protect: $s_1$		Control: $s_2$	
	$B_1$	$\bar{V}_{s_1}$	$B_2$	$\bar{V}_{s_2}$
$1.7 \cdot 10^{-3}$	<b><math>-1.49 \cdot 10^{-3}</math></b>	<b>&lt;1.00%</b>	<b><math>-1.49 \cdot 10^{-3}</math></b>	<b>&lt;1.00%</b>
$2.0 \cdot 10^{-3}$	$-1.66 \cdot 10^{-3}$	7.60%	<b><math>-1.61 \cdot 10^{-3}</math></b>	<b>10.7%</b>
$3.0 \cdot 10^{-3}$	<b><math>-1.97 \cdot 10^{-3}</math></b>	<b>26.9%</b>	$-2.00 \cdot 10^{-3}$	26.0%

## Conclusions

1. Any risk mitigation strategy should be implemented with the knowledge of threat probabilities.
  - The threat probability usually unknown to analysts but maybe known by police and security services.
2. The strategies “protect” and “control” are cost efficient for threat probabilities higher than  $2.0 \cdot 10^{-3}$ . The combination of both strategies will not be more cost efficient.
3. Below a threat level of  $2.0 \cdot 10^{-3}$  protective measures and control strategies should not be implemented as the risk and expected cost reduction is insignificant.

Publication: Thöns, S. and M. Stewart (Accepted). Assessment of Terrorism Risk Mitigation Measures for Iconic Bridges. IABMAS 2018 - 9th International Conference on Bridge Maintenance, Safety and Management, Melbourne, Australia





## Open questions addressed to decision makers

What is your experience with security measures for bridges?

How are security measures enforced? Are they enforced?



Thank you for your attention

<http://www.cost-tu1402.eu/>

